

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)**  
**d/b/a JPS HEALTH NETWORK**  
**1500 S. Main Street**  
**Fort Worth, TX 76104**  
**3<sup>rd</sup> Floor OPC Conference Room**  
**Board of Managers Meeting**  
**Thursday, March 10, 2022**  
**Meeting Minutes**

The Tarrant County Hospital District (“District”) Board of Managers met Thursday, March 10, 2022, with the following members present:

Dorothy DeBose, Board Chair  
Roger Fisher, Board Vice Chair  
Amanda Arizola, Board Secretary  
Charles Webber, M.D., Board Past Chair  
Rev. Ralph Emerson – (arrived at 1:05pm)  
Steve Montgomery  
D.T. Nguyen  
Trent Petty  
Charlie Powell – (arrived at 1:27pm)  
Steven Simmons, D.O.  
Zim Zimmerman

Board Members Absent:

Others Attending:

Karen Duncan, M.D., Chief Executive Officer and President  
Bryan Becker, M.D., President Acclaim, Executive Vice President, JPS Health Network  
Sharon Clark, Senior Executive Vice President, Chief Financial Officer  
Rory McCrady, Senior Vice President, Revenue Cycle  
Janet Miles, M.D., President, Medical Staff  
Lauren Poe, Executive Director, Strategy & Business Development  
Daphne Walker, Senior Vice President, Chief Legal Counsel  
Colin Werenka, Senior Vice President, Chief Compliance Officer  
Suzanne Barnes, Recording Secretary  
Darrick Walls, Senior Program Manager Broaddus LeVis  
Mandy Price, CEO, DEI

**I. CALL TO ORDER** – Ms. DeBose called the meeting to order at 1:01pm

**II. OPENING PRAYER & PLEDGE** – Lee Ann Franklin gave the invocation

**III. CITIZENS WISHING TO ADDRESS THE BOARD**

**Summary:** No citizens addressed the board

**IV. APPROVAL OF MINUTES**

A. Board of Managers – March 10, 2022

**Action:** Mr. Fisher motioned to approve the February 10, 2022 minutes, seconded by Mr. Montgomery, motion passed unanimously.

**V. BOARD CHAIR REPORT – Ms. DeBose**

- No report

**VI. COO REPORT – Karen Duncan, M.D.**

- COVID Update
- Staffing
- CMS Mandate
- 7 Nurses honored for the 2022 DFW Great 100 Nurses
- Valentines Recognition
- Introduction of New Executive Team members:
  - Carla Kuaiwa, Sr. Vice President, Chief Human Resources Officer
  - Cheryl Sutterfield – Jones, President Foundation
- Recertification Sepsis Care
- Patient Letter

**VII. REPORT FROM MEDICAL EXECUTIVE STAFF COMMITTEE REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

A. Ratification of Board Officers' Approval of Vascular Surgery Privileges Form

**Action:** Mr. Fisher motioned to approve the Vascular Surgery Privileges Form, seconded by Mr. Zimmerman, motioned passed unanimously.

B. Update and Timeline for Finalization of Privilege Forms Review/Revisions

**Summary:** Dr. Miles updated the board on the Timeline for Finalization of Privilege Forms

- FY2021 Patient Experience Top Clinicians
- Strong Work Awards
- Delineation of Privilege Project (DOP)

**VIII. REPORT FROM ACCLAIM PHYSICIAN GROUP, INC, REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – B. Becker**

A. Acclaim Physician Group Report

**Summary:** Dr. Becker update the board on the following:

- Clinical Scorecard
- Clinical – Quality of Care
  - Maintain consolidated quality parameters FY22 and FY23
- People
  - 9-box review medical directors and professional development
  - Workforce planning beginning March

- Strategic
  - Review referrals
  - Specialty volume up
  - Ambulatory surgery volume near budget
  - Acclaim physicians
  - New partnerships
  
- Organizational
  - Compensation Plan
  - Ops reviews
  - Operating model assessment/improvements
  - New positions
  
- Financial
  - YTD \$4.11M positive variance
  - Revenue cycle

B. Acclaim Operating Model Update – B. Becker/J. York (Guidehouse)

**Summary:** Mr. York gave an overview on the Acclaim Operating Model:

- Assessment Overview
- Assessment Findings & Primary Issues
- Strategic Focus Areas for Acclaim
- Operating Model Project Goals
- Medical group operating model

**IX. COMMITTEE REPORTS AND ACTION**

A. Quality Committee – Dr. Simmons  
Thursday, February 14, 2022

**Summary:** Dr. Simmons updated the board on the Quality Committee

B. Medical Horizons Committee – S. Montgomery  
Thursday, February 10, 2022

**Summary:** Mr. Montgomery updated the board on the Medical Horizons Committee

**X. OTHER MATTERS REQUIRING BOARD DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

A. DEI Consultant Presentation – M. Price (Kanarys)

**Summary:** Ms. Price gave the board an overview on Diversity, Equity and Inclusion (DEI) Kanarys, Inc.

B. RFP-CMAR Contract for PEC Contractor – D. Walls (Broaddus)

**Action:** Mr. Montgomery motioned to approve the RFP-CMAR Contract for PEC Contractor, seconded by Dr. Webber, motioned passed unanimously.

- C. Consider Approval for the Appointment of Mark Hallman to represent Tarrant County Hospital District for the City of Azle TIRZ Board – K. Duncan

**Action:** Mr. Powell motioned to approve the Appointment of Mark Hallman to represent Tarrant County Hospital District for the City of Azle TIRZ Board, seconded by Mr. Zimmerman, motioned passed unanimously.

- D. Consider Acceptance of January 2022 Unaudited Financial Report – S. Clark

**Action:** Mr. Nguyen motioned to approve the January 2022 Unaudited Financial Report, seconded by Mr. Powell, motioned passed unanimously.

- E. Consider Approval of Master Services Agreement between Cloudmed Solutions, LLC and Tarrant County Hospital District d/b/a JPS Health Network (977033) – R. McCrady

**Action:** Mr. Zimmerman motioned to approve the Master Services Agreement between Cloudmed Solutions, LLC and Tarrant County Hospital District d/b/a JPS Health Network, seconded by Rev. Emerson, Mr. Nguyen abstained, motioned passed by 10 board members.

**XI. CONSENT AGENDA: ALL CONSENT AGENDA ITEMS WERE DISCUSSED IN BOARD COMMITTEE MEETINGS AND MAY REQUIRE LITTLE OR NO DELIBERATION BY THE BOARD OF MANAGERS, BUT REQUIRE BOARD APPROVAL.**

**Action:** Mr. Petty motioned to approve the Consent Agenda, seconded by Rev. Emerson, Mr. Zimmerman, motioned passed unanimously.

**QUALITY COMMITTEE**

- A. Consider Approval of NPSG 1300 Critical Alarms Policy – J. Farrell
- B. Consider Approval of NR 300 Clinical Staff Safe Work Hours Policy – J. Farrell
- C. Consider Approval of PC 900 Practitioner House Staff Orders – J. Farrell

**XII. REPORT OF LEGAL COUNSEL AND/OR LEGAL MATTERS REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – D. Walker**

**Summary:** No report this month

**XIII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

The Board went into Executive Session at 3:25pm

**XIV. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XIV. A., B., C., D. AND E.**

The Board reconvened in Open Session at 4:26pm

- A. Consider Approval of Privileges/Appointments and Reappointments to the Medical Staff as presented – Dr. Miles

**Action:** Mr. Zimmerman motioned to approve the Privileges/Appointments and Reappointments, seconded by Dr. Simmons, motion passed unanimously.

**XV. ADJOURN** – There being no further business to discuss, Ms. DeBose adjourned the meeting at 4:26pm.

   
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Dorothy DeBose, Board Chair                      Date