



TREATING YOUR FAMILY WITH CARE™

2002 Annual Report



JPS HEALTH
NETWORK

MESSAGE FROM THE CHAIRMAN OF THE BOARD AND THE PRESIDENT AND CEO



Harold D. Samuels
Board Chairman

JPS Health Network has been serving the citizens of Tarrant County since 1906 and like many health care providers, faces both challenges and opportunities. Under the leadership of the JPS Board of Managers, we began the 2002 fiscal year committed to establishing a strategic plan to better define our future role and to respond to issues and opportunities facing our organization.

The goals of our planning process were to energize and focus the community and our employees, to extend organizational pride throughout Tarrant County, to engage a broad representation of JPS constituents to reevaluate our vision, organizational philosophy and values, and to develop core goals to guide our activities.



David M. Cecero
President & CEO

More than 1,000 community leaders, elected officials, human service providers and citizens of Tarrant County joined JPS leaders in a strategic process to position our organization for the future. The resulting plan maintains the JPS mission “to improve the health status of the families and individuals in the communities we serve.” It also articulates a vision that will ensure not merely a continuation of our services to the citizens of Tarrant County, but also an enrichment of the services we have been commissioned to deliver so that “JPS will be recognized for its commitment to excellence in health care and medical education, delivered with sensitivity and compassion, on time, anytime, to anyone in Tarrant County.”

As defined by our community, the JPS goals are straightforward, and we believe they will ensure a higher level of quality of care for the upcoming years:

- ◆ To increase and improve access to our system by removing barriers to care and expanding our service capabilities. JPS is committed to changing the way health care is delivered to the people we serve.
- ◆ To achieve excellence in medical education by developing a model clinical education program and improving community health and wellness education. JPS recognizes that disseminating knowledge is essential to fostering future leaders of the organization and furthering our mission and vision.
- ◆ To better communicate with the community and to become a more involved corporate citizen. JPS represents a community “trust” and we view our role as being responsible for developing and enhancing successful relationships with community stakeholders as a means to enhancing the health status of the communities we serve.

◆ To enhance our culture by promoting a positive and productive work environment. The energetic involvement of our entire organization is critical to building an enhanced culture. We are focused on promoting a positive work environment while creating an organizational structure that drives and supports the tenets of our plan.

◆ To continue responsible fiscal management. As a community-funded entity, JPS must continue to demonstrate an unwavering commitment to provide a valuable asset to the community, and we will continue to strive to identify opportunities to fund revenue growth to accommodate even greater patient volumes and to further our mission.

We encourage ongoing input to guide us as we work to improve the health status of our community.



Harold D. Samuels
Board Chairman



David M. Cecero
President and Chief Executive Officer

“JPS will be recognized for its commitment to excellence in health care and medical education, delivered with sensitivity and compassion, on time, anytime, to anyone in Tarrant County.”



JPS BOARD OF MANAGERS



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Erma Johnson Hadley
Vice Chairman



Ronald Patterson
Secretary



Neal Adams



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Martha Walker

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Medical Director, MetroWest Health Plan

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Bert Rodney Tracey
Chief Financial Officer
MetroWest Health Plan

Larry Wallace
Vice President, Community Health Services

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Vice President, Strategic Planning & Business
Development

MEDICAL STAFF LEADERSHIP

Dan Casey, MD, President

Philip Bailey, MD, Vice President

Charles Webber, MD, Secretary

FINANCIALS

TARRANT COUNTY HOSPITAL DISTRICT

Audited Combined Statements of Revenue and Expenses

	SEPTEMBER 30	
	2002	2001
	(In thousands)	
REVENUE:		
Net patient service revenue	\$118,637	\$98,735
Other revenue	235,965	206,588
Total revenue	\$354,602	\$305,323
EXPENSES:		
Total expenses	329,082	282,903
Excess funds for future growth & expansion of services	\$25,520	\$22,420

Audited Combined Balance Sheets

ASSETS:		
Current assets	\$120,585	\$91,763
Restricted cash and cash equivalents	1,906	2,190
Assets limited as to use	118,078	82,784
Property and equipment, net	130,652	129,503
Total assets	\$371,221	\$306,240
LIABILITIES:		
Current liabilities	\$43,330	\$44,458
Noncurrent liabilities	52,734	12,563
Total liabilities	96,064	57,021
Net assets	275,157	249,219
Total liabilities and net assets	\$371,221	\$306,240

FISCAL YEAR 2002 FINANCIAL HIGHLIGHTS

- ◆ Net operating revenues increased by 35 percent while operating expenses increased by 16 percent.
- ◆ Texas Disproportionate Share revenue increased by \$25 million due to a change in the distribution formula.
- ◆ Salaries increased over the prior year due to an increase in the workforce of approximately 8 percent and an increase in the average wage rate. Wage rate increases were implemented during the year in accordance with the board approved compensation plan to retain and recruit health care professionals with competitive market rates.
- ◆ Other expenses increased over the prior year primarily in the areas of medical services and pharmaceutical supplies purchased for county-sponsored patients.
- ◆ Ad valorem tax revenue increased by 11 percent over the prior year as a result of increased property values.
- ◆ Interest, other income and the tobacco settlement income decreased from the prior year due to weaker interest rates, stock market conditions and a decrease in the payouts under the tobacco settlement.
- ◆ Net assets increased by \$26 million as a result of a 14 percent increase in the excess of revenue over expenses over the prior year.
- ◆ At the close of Fiscal Year 2002, the ad valorem tax rate for Fiscal Year 2003 was reduced from .23407 per \$100 valuation to .23240 per \$100 valuation.
- ◆ \$41 million in revenue bonds were issued, with a Moody's rating of "Aaa", to build the new JPS Health Center for Women, expand the radiology facilities and renovate the post-partum unit at John Peter Smith Hospital and construct Tarrant County's new Public Health Building.
- ◆ JPS Connection program eligibility was increased to 200 percent of the federal poverty level enabling additional Tarrant County residents to qualify for discounted services.
- ◆ Twenty-nine additional inpatient beds were opened in telemetry, intensive care, post-partum and medical-surgical areas to meet increasing demand.

BRINGING VALUE TO OUR COMMUNITY

As we began the year, the JPS Health Network made a commitment to the Tarrant County community to expand health care access to patients in need of services while at the same time improving the efficiency of operations and planning for the future. Under the leadership of the JPS Board and because of the dedication and hard work of the JPS staff, we now have a well-crafted direction for our future. The future state of JPS includes new services and clinical enhancements, efficiencies and program expansions, some that have been accomplished in the current year and many targeted for coming years.

In addition, we promised to keep the community better informed about our services, our activities and our plans. We are pleased to report the following:

2002 ACTIVITIES SUMMARY

Inpatient Admissions (excluding well newborns)	16,744
Births (including 321 NICU admissions)	5,603
Health Center Visits	258,929
Other Outpatient Clinic Visits	180,987
Home Care Visits	17,576
Dental Center Visits	16,755
Emergency Department Visits	52,370
Psychiatric Emergency Center Visits	11,758
OB Triage Visits	13,940
Partial Hospitalization Days	2,828
Same Day Care Visits	4,141
Ambulatory Surgery	3,026
Ambulatory Endoscopy	1,197
Observation Cases	2,688
Correctional Health Visits	12,749
Total Patient Encounters	601,291
Outpatient Prescriptions Filled	658,247
Volunteer Hours	67,344
InfoNurse® Hotline Calls	117,641
Participants in Health Ed. Classes	25,021
Grants & Donations Received	\$2,493,286
In Kind Donations Received	\$348,464

One of our first initiatives designed to improve health care access involves the expansion of eligibility for the JPS Connection, our program that provides health care services at greatly reduced fees for individuals and families who meet eligibility guidelines. The eligibility income limit was increased to 200 percent of the federal poverty guidelines and thousands of additional individuals have enrolled in the program as a result. We have also automated the application process, which can now be completed online.

An additional area of focus is our responsiveness to patients in need of emergency care. Early in the year, JPS contracted with EmCare, one of the nation's leading providers of emergency department management, to provide and manage professional medical services in the John Peter Smith Hospital Emergency Department. Through this relationship, all JPS emergency department staff physicians are residency trained and board certified in emergency medicine. With our EmCare partners, we are committed to improving patient satisfaction, reducing the time it takes for patients to complete treatment and reducing the number of patients who leave without completing their treatment.

In the area of trauma care, JPS now has a trauma surgeon on duty 24 hours a day/seven days a week to provide immediate response to the needs of patients with traumatic injuries.

For those patients whose health care needs are not as urgent, we have expanded the hours of our emergency department's minor emergency treatment area so that it is open from 10 am to 2 am every day.



To increase our ability to respond when patients need hospital services, we have opened an additional 29 beds in our special care and medical/surgical areas as well as two additional surgical suites. Through a contract with a local hospital, JPS patients who need cardiac procedures now receive them in Tarrant County.

In response to increasing needs in the Arlington area, JPS opened a new health center specifically created to provide women's health care services and to make prenatal care more accessible. And as the year came to a close, our JPS Health Center – Arlington expanded its hours to provide care six days a week, including Saturday and evening hours.

While these service enhancements have come at a cost, all have been accomplished through efficiencies within the established JPS budget.

And this is only the beginning. JPS issued Moody's Aaa-rated, tax-exempt revenue bonds to allow us to construct a new facility to meet the full range of outpatient health care needs of women as well as to upgrade and expand the Radiology Department and to increase the number of private inpatient beds available for new mothers.

We are working in partnership with the University of North Texas Health Science Center at Fort Worth to enhance our affiliation agreement for psychiatric medical education and to expand our cardiology services. Additionally we are evaluating options for offering an emergency medicine residency program through partnerships with both UNTHSC and the University of Texas Southwestern Medical Center.

As a final commitment to balancing our organization and providing value to all of our constituencies, the JPS Board of Managers voted a tax rate decrease for our 2003 fiscal year to return to our taxpayers some of our efficiencies for the past year.



As we evaluate our strategic initiatives for this next year, JPS Health Network will continue to look for partnerships with other community providers in an effort to offer comprehensive health care services.

We remain committed to improving the health status of the families and individuals we serve and appreciate the opportunity to continue to serve our community.

COMMUNITY PARTNERSHIPS

PARTNERING WITHIN OUR COMMUNITY

JPS is committed to increasing access to health care in Tarrant County. We know that increasing access can often mean opening the door to services with many of our outstanding health care partners. No one organization has all the answers to the challenges facing our county.



In an effort to reach out and give back to the community and our partners, the JPS family participated in many community-wide fundraisers and events such as:

- ◆ Employee Giving Campaign – raising approximately \$100,000 to assist employees during emergency times of need, offering employees continuing education and providing patients with needed medical supplies
- ◆ 28th Annual Fort Worth American Heart Walk – becoming the first company in Fort Worth to raise more than \$100,000 and ranking in the top 20 donor groups in the nation
- ◆ Tarrant County United Way annual drive – raising more than \$33,000
- ◆ 2002 American Cancer Society Relay for Life – Northeast and Fort Worth raising in excess of \$12,000
- ◆ American Diabetes Walk – coming in second place in overall team funds raised

Members of the JPS family often reach out, on their own or as departments, to address community needs. For example, the JPS Emergency/Trauma Department spearheaded an effort to raise awareness of the effects of drinking and driving through their “Just Party Safe” campaign during prom season. Emergency and trauma team members coordinated with our police and retail vendors to hold a day-long event at a local mall where prom-goers arrived to pick up tuxedos, and learn a lot about how drinking can ruin precious memories.

JPS also collaborates with many programs such as the Dental Sealant Program. This program is a collaboration of Dental Health Arlington, Dental Health Collaboration and JPS Health Network. JPS dentists visit children at local schools and provide dental sealants in an effort to prevent future tooth decay from cavities and other infections.

To further community partnerships and evaluate access, JPS maintains an active role in the Healthy Tarrant County Collaboration. HTCC evaluates community needs and health status and develops initiatives that address those needs. Many programs and internal initiatives in JPS Health Promotion Services and Case Management are driven by the results and findings of this collaboration.



JPS maintains partnerships with the University of North Texas Health Science Center at Fort Worth, the American Cancer Society, the Mental Health Connection, AIDS outreach programs, Catholic Charities, many local shelters, the Salvation Army and many, many more organizations that are dedicated to improving the health status of the families and individuals in the communities we serve.

COMMUNITY HEALTH CENTERS PROMOTE ACCESS, COLLABORATION

JPS Health Network is an integrated health network comprised not only of the main hospital campus, but also community-based health centers throughout Tarrant County. These health centers were established to address community needs and bring health care to the neighborhoods where patients live. JPS provides a range of services in health centers customized to the community. From maternal and child health to behavioral health, the needs of the community are assessed and access is provided locally to the services in highest demand.

JPS remains committed to addressing issues of access in our communities. Two examples of that commitment are the expanded JPS Health Center for Women – Arlington and the continuation of the JPS Community Health Partnership center located in the Fort Worth Salvation Army facility.

JPS Health Center for Women – Arlington opened specifically to address the population growth in Arlington and our commitment to excellent OB/Gyn care. The new health center features digital sonography and a complete range of services for women’s health. The JPS Community Health Partnership is dedicated to providing primary health care and health education to the indigent, homeless and transient population of Tarrant County. This facility addresses many basic health care needs of patients in a shelter setting that allows them access to excellent care without burdening the emergency health care system.

JPS is partnering with the University of North Texas Health Science Center at Fort Worth to create the Fort Worth Northside Community Health Center. This is a new model that may be eligible for federal funding in the future.



SHARING IT ALL

Rosita Garcia is one of JPS’ newest volunteers and she is off to an amazing start. To date, Garcia has shared more than 1,042 hours, more than many contribute in two years.

Garcia received a liver transplant more than a year ago and once she recovered she made a commitment to give back to the community. She wanted to make a difference in the lives of those in need.

Garcia can be found volunteering six days a week in Labor and Delivery. She is bilingual and always has a smile for everyone.



EDUCATION AND COMMUNITY

EDUCATING OUR COMMUNITY

JPS Health Network is dedicated to educating the communities we serve in order to improve the overall health status of Tarrant County. JPS maintains nurse educators in Health Promotions Services that offer health education classes based on community needs assessments, a Mothers-To-Be-Club, the InfoNurse® hotline, a Mom and Baby Drug Free program, case management and much more. Many of the health promotions programs and initiatives are available to all Tarrant County residents, regardless of where they receive their health care.



MAKING A DIFFERENCE

When Karen Brewer got the call that her daughter had been in an auto accident, she thought the worst and prayed as she made her way to JPS to find her daughter, Cristie, in the trauma unit.

“We were so scared, but the trauma team spoke to us and compassionately explained to us what was going on,” said Brewer. “The trauma team at JPS is the reason my daughter is alive today.”

Cristie suffered a spinal injury and was hospitalized for some time.

“When she was in the ICU, just four days after her accident, one of the wonderful nurses brushed and braided her hair before we went in to see her. That made all the difference in the world to us.”

JPS Institute for Health Career Development

In addition to wellness education, JPS offers professional health care courses through the JPS Institute for Health Career Development. The JPS Institute operates successful, accredited vocational nursing and radiologic technology schools and offers vital career development programs for JPS employees and other medical professionals in our community. The JPS Institute also offers pharmacy technician training programs, medical coding, medical technologist programs and a variety of in-demand programs. In addition to the courses, the JPS Institute has an Office of Student Financial Aid to assist students in finding resources to help them complete their education.

Physician Education

Nurses, technologists and patients aren't the only groups in Tarrant County that utilize the outstanding resources JPS offers. JPS develops Continuing Medical Education (CME) programs for JPS physicians and physicians throughout our communities. These programs are a critical resource that enable doctors to remain up to date on the latest advancements in patient care, safety and treatment.

As the largest teaching hospital in Tarrant County with the largest family practice residency program in the United States, JPS takes pride in our ability to lead the way in physician education. In addition to family practice, we sponsor postdoctoral training in obstetrics and gynecology, orthopedic surgery, psychiatry, podiatry and oral/maxillofacial surgery.

Clinical Education

JPS is also proud of the clinical education we offer other health care educators in Tarrant County. Nursing schools including the University of Texas at Arlington and Texas Christian University as well as many others send RN candidates through rotations at JPS to obtain clinical experience. Long-standing partners in nurse education, local colleges and universities and JPS continue to provide well-trained nurses to answer the growing demand in our community and throughout the country.



Community Education

The goal of our community education programs is to improve the health status of families and individuals living in Tarrant County. Health education is provided by registered nurses and includes instruction on health promotion, disease prevention and self-management skills. Topics include but are not limited to diabetes, asthma, hypertension, congestive heart failure, smoking cessation, as well as prenatal, childbirth, breast-feeding, parenting and child passenger safety (car seat) education.

Classes are offered weekly at a variety of JPS Health Network community health centers and the JPS main campus. Instruction is often provided in English and Spanish. Education classes at the health centers are held Monday through Friday. A limited number of classes are offered in the evening and on Saturday morning at the JPS main campus.



Dan Casey, MD
President, Medical Staff

It is a sign of the times – public, tax-based institutions are collaborating with private sector entities to produce a better reality than either could alone. JPS Health Network is no stranger to such liaisons. The success of the \$2.1 million Healing Wings capital campaign (to create an AIDS treatment center at John Peter Smith Hospital) provides a strong example of the advantages of the public/private model. Using that model, we have built a permanent coalition of volunteers and staff – Partners Together For Health.

Partners, a tax-exempt, 501(c)(3) organization, provides a solid foundation from which community leaders, benefactors, and staff are able to create healthier communities and increase awareness of JPS programs and services. With the assistance of friends in the community, Partners raises funds and solicits in-kind support for JPS and the families it serves.

2002 GRANTORS & DONORS

Last year grantors and donors provided JPS Health Network and Partners with \$2,493,286. In kind donations valued at \$348,464 were also received.

STEC Energy Corporation
AARP Chapter 1251
Abbott Laboratories
ABC Quilts
Abcomm, Inc.
Accurate Medical Equipment & Supply Co.
Lisa Adams
Neal Adams
Sylvia Aderman
Aerocare Home Medical Equipment
Aetna Services, Inc.
Agricultural Workers Mutual Auto Insurance Co.
Isidro Alaniz
Aledo High School
David Aleksandrowicz
Alert Response
Stuart Alexander
Huda A. Al-Hafidh, D.D.S.
All Saints Episcopal Church
Allumed, Inc.
American Association of University Women
American Cancer Society
Amon G. Carter Foundation
Lois Anderson
Kelly Andrews
Charlotte Apodaca
Linda Archangel
Arlington Alumni Delta Theta
Arlington Night Shelter
Arthur Andersen
Asbury United Methodist Church
AstraZeneca LP
Avalon Residential Care
Avant Gardeners
B&G Club
Baby Love Quilters
Baker Chapel A.M.E. Church
Ballantrae Health Care

James Barbee, M.D.
Joane Baumer, M.D.
Baylor Health Care System
Bear Creek Quilters
Patrick Beckham
Bedford-Hurst Senior Citizen Center
David E. Bell
John Bell
Lois Benton
Billy Miner's Saloon
Biovail Pharmaceuticals
Birdville Baptist Church
Bishop Davies Center
BK's Creative Catering
Mike Blackman
Deborah Lee Blackwell, DO
Blockbuster, Inc.
Stacy Boatman
Mike Boggs
Matthew Bolt
Tracy A. Bolt
Robert C. Bolz
Books Are Fun, Ltd.
Kathleen Bradbury
Art Brender
Pam Briles
Kimberly and Gary Britton
Jannie Bronstein
Martha H. Brown
Moiri Brown
Joe Bruner
B-Scientific Diabetes Center
Susan Buckner
Bureau of Justice Assistance
Burlington Northern Foundation
James V. Burnett
Burton Hill Neighborhood Club
Tracye Byars

A special neonatal intensive care bed called a Versalet was partially funded by grants from The Dallas Stars Foundation and Speedway Children's Charities. The bed is specifically designed for micropreemies, babies that are born exceptionally early and weigh less than two pounds.



Darwin Cable
Stanley X. Cal, MD
Calvary Lutheran Church
Jimmy Campbell
Campo Verde Restaurant
Tony Carpentiere
Carrillo Funeral Directors
Judy Caster
Catholic Daughters of America
Cephalon
David M. Cecero
Amy and Sam Chambers
Phil Chapman
Charleston's
Julie Chenoweth
Chevron
Gena Chiu
Christian Women's League
CiCi's Pizza, Forest Hill
Stephen Clark
The Clubhouse for Kids
CM/Medical Diagnostics LLC
John R. Cochran
Vera Coker
R.C. Daniel Combe
Comfort Keepers
Community Hospice of Texas
Compliance Data Corporation
Computer Sciences Corporation
Martha Cook
Barry Corbin
Ruth Cornelius

Cornell Baptist Church
Country Side Bible Church
Cowtown Clowns
Cowtown Optimist Club
Jennifer A. Crabtree
Creative Manufacturing
Creative Memories
Susan Crenshaw
Ruth Cress
Crochet Guild
Mary Crockett
Crothall Healthcare
Christi Calver
D'Ann Dagen
Dallas Stars Foundation
Scott Dally
Peggy Daniel
Courtney S. Daniels
Dannon
Theresa and Morgan Davis
Cameron Day
Traci Day
Francis De Sensi
Katrine M. Deakins Charitable Trust
Del Frisco's Double Eagle Steakhouse
Delta Sigma Theta Sorority
Denbury Energy Services
Maria Diaz
Margaret M. Dickson
Rory Divin
John W. Dobrinski
Bertha Dugas
Joyce Dupont
John Dycus
East Meadows Baptist Church
Eastern Hills High School
Ebit System, Inc.
Eden Terrace Nursing Home
Education Service Center
Electric 3 Wheelers
Eli Lilly and Company
Mark Embry
EmCare
Dorothy Emerson-Evans
Lucille Entzian
Patti Erhardt
Ernst & Young
Susan Eve, Ph.D.
Faith Lutheran Church
Linda Farmer

Gary Farral
Vera Feil
Rex Fewell
Financial Resource Group
First Foto
First Presbyterian Church
First Southwest Company
First United Methodist Church
Leward Fish
Colleen Fitzpatrick
Sharon Flangin
Debra Fleming
Debra Flowers
Forest Oil Corporation
Forest Pharmaceuticals
Forest Therapeutics
Fort Worth Alumnae Chapter of Alpha Phi
Fort Worth Breathing Club
Fort Worth Star-Telegram
William L. Franklin
Malcolm Freedman
Freese and Nichols, Inc.
Martin Frost
Gambrell Street Baptist Church
Taylor Gandy
Fausta Garcia
Bob Garrett
Genesis United Methodist
Cynthia George
Ed George
Sheila George
Laresa Giddens
Girl Scout Troops 2101 & 3341
Glaxo Wellcome
Donna Glaze
Bettye Glover
Gold 'n Visions
Katherine Gowans
Mary Gowans
Joyce Gradel
Kay Granger
Susan Gray
Ted Grier
H.F. Stevens Middle School
Charley Haddad
Marc Hahn
Arthur Hall
Phyllis Hamilton
Handley Middle School
Stanley Hansen

A federal-state partnership, monitored through the Texas Department of Health, improves the health of mothers and children consistent with the goals of Healthy People 2010. Grant funds in excess of \$821,000 assist with prenatal care and postpartum services for patients who are unable to pay for services but fail to qualify for Medicaid or other coverage. Child/adolescent health services for children who do not qualify for CHIP are also covered by the grant.

Harley Owners Group
 Cynthia Harrell
 Albert J. Hart
 Susan Haseley
 James Hastings
 Sally Hatt
 Peter Hutton
 HealthCare Vision, Inc.
 HealthSouth Rehabilitation Hospital
 Jan Hegi
 Judy Helms
 Pat Henry
 Estela Herrera
 Jeffrey Hill
 Marcus E. Hill
 HillRom
 Shirley Hoehn
 Holiday Heights Elementary School
 Gail A. Hollar, D.D.S.
 C. L. Hollingsworth
 Hopkins Wholesale Flowers
 Jessica Howard
 Susan Howe
 Hurricane Harbor
 INFOHEALTH MANAGEMENT CORP.
 Int'l Assoc of Business Communicators
 Bradford Irvin
 Benjamin Isgur
 Jackson & Walker L.L.P.
 Brian Jackson
 Sam Jeffus
 Marilyn Jennings
 Don Jensen
 Patricia Johnsongard
 Erma Johnson Hadley
 Mary and Gomer Jones
 Lisa Jones
 Lois Jones
 Joshua High School
 JPMorganChase Bank
 JPS Auxiliary
 Employees of
 JPS Health Center – Arlington
 JPS Nutritional Services
 JPS OPC Lab
 JPS Patient Accounting
 JPS Patient Registration
 JPS Plant Operations
 JPS Respiratory & Cardiopulmonary
 Opal Kelley
 David Kelly
 Kelly, Hart & Hallman
 Ross Kendall
 Robert Kimbrell
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 Jean Kinaur
 Carol J. Kreig
 Krispy Kreme Doughnuts, Arlington
 Karen Kroh
 Lisa Kulits
 Fanny Lackey
 Jamie LaGesse
 Lana Lamoreaux
 Jackie Lampson
 Cheri Land
 Lanier Worldwide, Inc.
 Pat Lates
 Nancy Lawrence
 William M. Lawrence

Merrill L. Littleberry
 Lone Star Santas
 Jackie Long
 Hsiaolin Luhmann
 The Lunch Box
 Kevin Lutkenhaus
 Lynn Smith Chevrolet
 Lyric Health Care
 M.J. and Alice Neeley Foundation
 Marge Mahoney
 Majors Scientific Books
 Richard Malone
 Marge Maloney
 John A. Malonis, M.D.
 March of Dimes Birth Defects Foundation
 Paula Marlow
 Marlow's
 Martin and Company
 Dena Martin
 Mike Martin
 Travis Martin
 Susan Martinez
 Ben Matheson
 Bearl and Bobbie Mathews
 Mattel Toys
 Paul Matthews
 Peggy Mayfield
 Rodney McCoy
 McDonald Sanders
 McDonald's
 Curtis W. McGinley, MD
 Brenda McKeon
 Mark McLeland
 Candace H. McMichen
 McMillan United Methodist Church
 McNeil Consumer Products Company
 McNeil Pharmaceuticals
 Clint McPherson
 Medical Advocacy Services for Health Care, Inc.
 Emily Meister
 Kay Melugin
 Merck & Co., Inc.
 Merrill Lynch
 Millennium Home Health Services
 Monkey Ink Studio
 Allison Moreland
 Cory Moreno
 Travis Motley
 Dan R. Murphy
 Rita K. Murphy
 Carol H. Murray
 Janet and Bill Neff
 Douglas A. Newsom
 Caroline Nicola
 Debbie Niles
 Brent Norman
 Dorothy Norris
 N Central TX Trauma Regional Advisory Council
 North East Emergency Distribution
 North Star Medical
 North Texas Affiliated Medical Group
 NRH²O
 Oak Hill Presbyterian Church
 Omni Theatre
 Anna O'Neil
 Judith R. Oppenheim
 OPTI-MRS of Fort Worth
 Organon, Inc.
 Royline B. Orr
 Mike R. Ortega

Beth Le
 Mary Leary
 Edwin O. Leffall
 Irene Lemons
 Donna Lemunyon
 Melba Leslie
 David Lichtman, M.D.
 Lifecare Hospitals of North Texas
 LifeGift Organ Donation Center
 Lige Green Flowers and Gifts
 Allison L. Liles

Outback Steakhouse, Bryant Irvin
 Overton Park Methodist Church
 Lina Pacheco
 Bridget Page
 Pantego Christian Academy
 Patterson Dental Supply, Inc.
 Gypsy Perry
 Mark Perry
 Ruby Peterson
 Arnold Petsche
 Pfizer Inc.

Mattel Inc. and various other organizations made thousands of JPS' youngest patients' holidays a little brighter with donations of toys.

Joan L. Philbin
 Suzanne Phillipson
 Piece Makers Group
 Pier 1 Imports, Inc.
 Jean Plummer
 Polytechnic United Methodist Women
 Prestige Therapeutic Skin Care
 Mike Price
 PricewaterhouseCoopers
 Betty Pritchett
 Pro-Cuts Franchise Corporation
 Professional Home Health Care
 Project Linus
 Psychscape
 Public Relations Society of America
 Linda and Al Pugh
 Purdue Pharma L.P.
 Purple Cow Diner
 Margaret Quigley
 Quorum Architects, Inc.
 Mary Raboin
 Paul Rackley
 RadioShack Corporation
 Jenny Ray
 Reach Out and Read National Center
 Reasons Group, Inc.
 Red Hot & Blue
 Red Oak Foundation
 Judith Redd
 Phyllis Redmon
 Greg Regian
 Renaissance Worthington Hotel
 Respiratory Connection
 Reyes Engineering & Manufacturing
 Richland Hills Christian Church
 Ridglea Christian Church
 Ridglea Presbyterian Church
 Nancy Rimmer
 Rittenhouse Book Distributors
 Annette Robberson
 James H. Roberts
 Christine Robertson
 Sylvia Robinzine
 Rodeo Steakhouse
 Truitt Rogers
 Rosa's First Quality Home Healthcare
 Rosen Heights Baptist Church
 Rosenthal 1997 Charitable Lead Annuity Trust
 Jo A. Rows
 Tom Roy
 Yvonne Rubenstein
 Samedan Oil Corporation
 Sam's Club
 Joy Sanders
 Sandy Lane Christian Church
 Frances Saville
 Scampi's Cafe
 Shelly Scanlan
 Mary Ellen and Mike Schattman
 Susan Schmitz
 Damon Schranz
 Trisha and William Schwensen
 Melissa Scott
 Ruby Scott
 Second Impression
 Senior Services Foundation
 Daniel Settle
 Sharyl Shaw
 Doris Shepherd
 James Shepherd
 Shiloh Missionary Baptist Church
 Donna Shipley
 Siemens Medical Systems
 Silver Award Circle T Girl Scouts
 Six Flags Over Texas
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 Ellawese Smith, MD
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 Society of Professional Journalists
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 Speedway Children's Charity
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St. Andrew Episcopal Church
 St. Christopher's Episcopal Church
 St. Luke's in the Meadow
 St. Matthew Catholic Church
 St. Michael Episcopal Church
 St. Paul United Methodist Church
 St. Paul's Catholic Church
 St. Rita's Garden Club
 St. Stephens Presbyterian Church
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 Charles Stephenson
 Alyson Stewart
 Kevin Stoner
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 Tanglewood Oaks Guest Homes
 Tarrant Baptist Association
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 Texas Department of Health
 Texas Senior Care
 John Thorpe
 Thos. S. Byrne Inc.
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 Toys "R" Us
 Trinity Lutheran Women
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 Trinity Temple Community Church
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 Mac Tull
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Red carpet interviewers Deborah Ferguson, NBC5, and Steve Lamb, WBAP NewsTalk 820, were part of the star attraction at the second annual "An Evening At The Academy Awards®" gala benefiting Partners Priorities, a prescription co-pay assistance program for JPS patients.

Margaret Abu
Yesika Acosta
Jeanette Adams
Christina Adley
Carol M. Aidoo
Racheal Akers
Artillia Akins
Audrey I. Albert
Laura Albrecht
Catrina Alexander
Jeana Alexander
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Anita D. Armstrong
Hollie Arnold
Nicole Arredondo
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Chet Atkins
Lachelle Austin
Mike Austin
Nidia Baciocco
B.J. Baker
Dann Baker
James Baker
Kathryn R. Baker
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Erika Barboza
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Mindy Battenfield
Mary E. Baugh

Kay F. Brown
Lewis R. Brown
Mary Brown
Tamesha S. Brown
Tanvia S. Brown
Dewlene Broyles
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Jessica Brunley
Banette Bryce
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Cecelia Buckner
Leta J. Bueschell
Angela L. Bunch
Tencia Bundage
Robert Burcham
Victor Burks
Vickie Burley
Charlayne Burns
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Mary Caballero
Michelle L. Caldwell
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Tammy L. Castro
Linda J. Cavazos
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Funding from organizations such as the Red Oak Foundation, Reach Out and Read, Society of Professional Journalists, Public Relations Society of America, and the International Association of Business Communicators allows reading programs at JPS to link literacy with traditional care, using the power of the doctor/patient relationship.

Don R. Baylor
Barbara Beaty
Robert M. Becker
William Beechel
Carol Ann Beimler
Jada Beisner
Willa Bellard
Aurora Benavides
Lawanda E. Bender
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The Employee Giving Campaign, started five years ago, provides an opportunity for JPS employees to contribute funds to help their peers in times of need, with continuing education expenses or to assist patients in obtaining needed medical supplies not available through other means.

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The March of Dimes Texas Chapter awarded JPS a \$50,000 grant for an ultrasound technologist who performs sonograms using hand-held equipment at four JPS Health Centers.

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Elizabeth Bernal and Elva Elizalde have been contributors to the Employee Giving Campaign since it started in 1997. Faced with an urgent situation, Elizalde was grateful for the program when she needed assistance.

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Gala attendees Michael McCowan, Ellawese Smith, MD, and Yvonne Watkins pause to give the paparazzi star-quality smiles.

Beatriz M. Tepeta
 Catherine A. Thomas
 Elaine Thomas
 Misty D. Thomas
 Pat Thomas-Clark
 Daryl E. Thompson
 Lacey K. Thompson
 Lisa S. Thompson
 Lydia Thompson
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 Tiffany H. Wright
 Phippouane Xeunourea
 Edith Yeley
 Mary O. Young
 Rachael E. Young
 Santha Young
 Tawanna Young
 Sandra Zavala
 Dottie Zey
 Liza Zumiga

HIV+/AIDS patients at JPS who qualify receive assistance for their medical care with more than \$420,000 in Ryan White funds provided through the Healing Wings AIDS Center.

Geneva Massey
 G.S. Massingill, MD
 Lourene E. Mathews
 Sandra Mathews
 Debra Mathis
 Stephen Mathews
 Andrea May
 Kathleen J. May
 Keitha A. Mayberry
 Jennifer Mazar
 Laura A. McCann
 Jewel McClendon
 Barbara J. McCoy
 Michael McDonald
 Carolyn McGee
 Miriam T. McKinzie
 Martha S. McLeod
 Candace H. McMichen
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 Yolanda Y. Mitchell
 Della Mitchusson
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Jennifer Perkins
 Caroline Perrin
 Linda B. Perrin
 Talisha Perry
 Joshua Peters
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 Barbara Phillips
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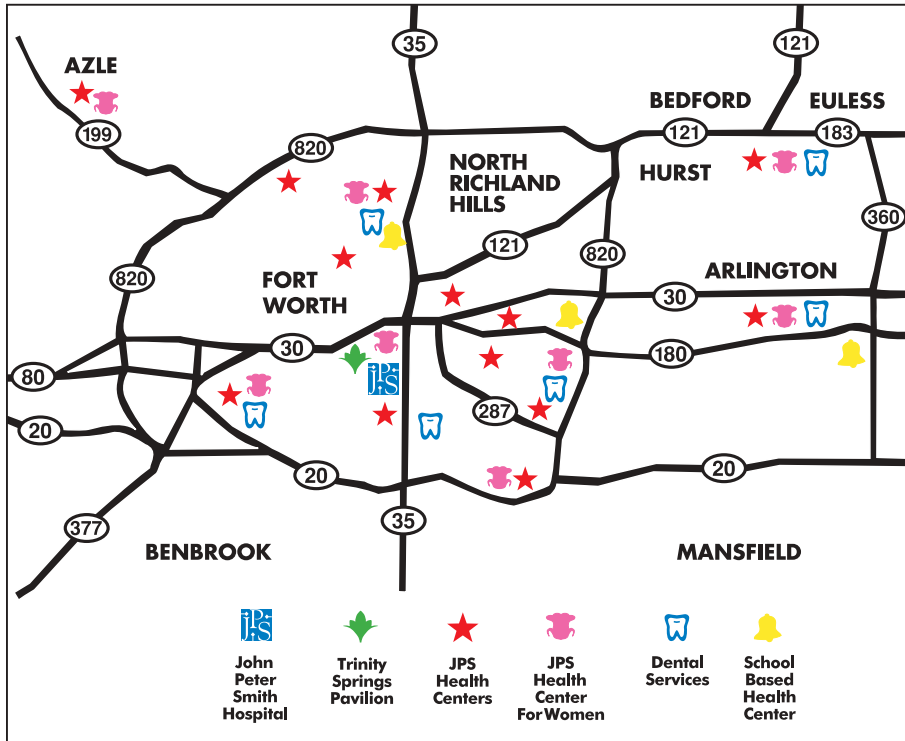
Partners Priorities is an emergency co-pay assistance program for the patients of JPS Health Network. To date, Partners Priorities has assisted more than 14,000 patients with 39,000 prescriptions by either paying for the co-pay or the entire prescription at a cost of more than \$313,000. Funding from the Amon G. Carter Foundation, the M.J. and Alice S. Neeley Foundation and the Katrina Menzing Deakins Charitable Trust allow the program to continue while a \$3 million endowment is being raised.

JPS HEALTH NETWORK SERVICES THROUGHOUT TARRANT COUNTY

JPS Health Network is an accredited, integrated health network, operated by the Tarrant County Hospital District. The network includes John Peter Smith Hospital, an acute care hospital licensed for 429 beds with a Level III Neonatal Intensive Care Unit, a Level II Trauma Center and a 24-hour emergency psychiatric center. JPSH also offers general medical and surgical care, as well as specialized care in many areas such as obstetrics and gynecology. JPS operates adult and adolescent inpatient psychiatric units at Trinity Springs Pavilion, the JPS Institute for Health Career Development, a network of community-based health centers as well as the 24-hour InfoNurse® health information hotline. JPS is committed to its mission of improving the health of families and individuals in the communities it serves. It does so

through diverse programs, a variety of medical specialists and community facilities as well as exceptional professional medical education.

JPS is home to the largest family practice residency program in the United States, training doctors not only for Tarrant County, but also for Texas and throughout our country. JPS trains more than 150 residents annually in areas of family medicine, obstetrics and gynecology, orthopedic surgery, psychiatry, podiatry and oral maxillofacial surgery. JPS has more than 430 physicians on staff with a full-time active medical staff of more than 230 physicians, including 36 specialties and sub-specialties. Specialties ranging from OB/Gyn and endovascular surgery to urology and oncology are offered at JPS facilities. JPS physicians and the North Texas Affiliated Medical Group are committed to improving and expanding the level of care available at JPS.



John Peter Smith Hospital
1500 South Main
Fort Worth, TX 817-921-3431

Community Health Partnership of
Tarrant County
1855 East Lancaster
Fort Worth, TX 817-870-2803

JPS Family Health Center
1500 South Main Street
Fort Worth, TX 817-927-1215

JPS Health Center - Arlington
601 West Sanford
Arlington, TX 817-920-6300

JPS Health Center for Women -
Arlington
979 N. Cooper Street
Arlington, TX 817-852-8250

JPS Health Center - Diamond Hill
3308 Deen Road
Fort Worth, TX 817-920-7000

JPS Health Center - Main Street
1500 South Main Street
Fort Worth, TX 817-927-1451

JPS Health Center - Northeast
837 Brown Trail
Bedford, TX 817-920-6400

JPS Health Center - Northwest
401 Stribling
Azle, TX 817-927-4100

JPS Health Center - Polytechnic
1501 Mitchell Blvd.
Fort Worth, TX 817-920-6600

JPS Health Center - Riverside
201 South Sylvania
Fort Worth, TX 817-831-6253

JPS Health Center -
South Campus
2500 Circle Drive
Fort Worth, TX 817-920-7340

JPS Health Center - Stop Six
3301 Stalcup
Fort Worth, TX 817-920-7150

JPS Health Center -
Viola M. Pitts/Como
4701 Bryant Irvin Rd. N.
Fort Worth, TX 817-920-7400

JPS Health Center for Women
1401 South Main Street
Fort Worth, TX 817-920-6500

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