

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)**  
**d/b/a JPS HEALTH NETWORK**  
**1500 S. Main Street**  
**Fort Worth, TX 76104**  
**OPC Auditoriums, 3<sup>rd</sup> Floor**

**TO VIEW THIS MEETING LIVESTREAM ONLINE:**  
**JPS HEALTH NETWORK YOUTUBE CHANNEL**

**BOARD OF MANAGERS MEETING**  
**1:00 P.M., THURSDAY, SEPTEMBER 11, 2025**

**MEETING MINUTES**

The Tarrant County Hospital District ("District") Board of Managers met on Thursday, September 11, 2025 with the following members present –

DT Nguyen  
Dorothy DeBose  
Reverend Ralph Emerson  
Tim Davis  
Margaret Holland, MD  
Demetria Bivens  
Trent Petty  
Dustin Austin  
Blake Woodard  
Allan Rodger  
David Mansdoerfer

**Others Attending:** Karen Duncan, MD, President & Chief Executive Officer  
Daphne Walker, EVP, Chief Legal Officer  
Jill Farrell, Sr. EVP, Chief Operations Officer  
Colin Werenka, SVP, Chief Compliance Officer  
Shannon Fletcher, SVP, Chief of Staff/Executive Affairs  
Ashley Ridgeway-Washington, SVP, Chief Human Resources Officer  
Kim Hodgkinson, EVP, Chief Financial Officer  
Phyllis Chambers, SVP, Chief Nursing Officer  
Saba Asad, MD, Interim Chief Medical Officer  
Dawn Fernald, VP, Communications  
Daniel Casey, MD, Family Medicine  
Lani Taylor, Legal Operations Manager

**I. CALL TO ORDER – D.T. Nguyen**

*Mr. Nguyen called the meeting to order at 1:12pm*

**II. OPENING PRAYER & PLEDGE – A. MacDonald**

*Invocation given by Angela MacDonald.*

**III. CITIZENS WISHING TO ADDRESS THE BOARD**

*There were no citizens present to address the Board.*

**IV. PUBLIC HEARING OF THE BOARD OF MANAGERS OF TARRANT COUNTY HOSPITAL DISTRICT TO CONSIDER THE FISCAL YEAR 2026 PROVIDER PARTICIPATION PROGRAM AND OTHER RELATED MATTERS**

- A. PUBLIC HEARING – D.T. Nguyen**
- B. CONSIDER APPROVAL OF RESOLUTION TO SET THE MANDATORY PROVIDER PARTICIPATION PAYMENTS FOR FISCAL YEAR 2026 AND TO DETERMINE HOW THE REVENUE FROM THOSE PAYMENTS IS TO BE SPENT UNDER THE TARRANT COUNTY PROVIDER PARTICIPATION PROGRAM:**
  - 1. Authorizes the Collection of a Mandatory Payment from Each Institutional Health Care Provider Located In the Hospital District;
  - 2. Authorizes the Use of Funds Collected Through Mandatory Payments for the Purposes Specified In Chapter 298b, Texas Health and Safety Code; and
  - 3. Sets the Amount of the Mandatory Payments for the Fiscal Year Ending in 2026 at 6% Percent of the Net Patient Revenue of an Institutional Healthcare Provider Located in Tarrant County Hospital District's Geographic Jurisdictional Area.

**Action:** *Ms. DeBose made a motion to approve section IV-B items 1-3 as presented, seconded by Reverend Emerson, motion passed unanimously.*

- C. MOTION TO AUTHORIZE THE PRESIDENT AND CEO OF THE TARRANT COUNTY HOSPITAL DISTRICT TO MAKE INTERGOVERNMENTAL TRANSFERS (“IGTS”) FROM THE LOCAL PROVIDER PARTICIPATION FUND TO THE TEXAS HEALTH AND HUMAN SERVICES COMMISSION FOR THE PURPOSES SPECIFIED IN CHAPTER 298B, TEXAS HEALTH AND SAFETY CODE.**

**Action:** *Mr. Davis made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

**V. APPROVAL OF MINUTES**

- A. Approval of the Board of Managers Meeting Minutes – August 14, 2025**

**Action:** *Ms. DeBose made a motion to approve the minutes from the August 14, 2025 Board of Managers Meeting, seconded by Mr. Davis, motion passed unanimously.*
- B. Approval of the Joint Board of Managers and Finance, Planning & Investment Committee Meeting Minutes – August 28, 2025**

**Action:** *Ms. DeBose made a motion to approve the minutes from the August 28, 2025 Joint Board of Managers and Finance, Planning & Investment Committee Meeting, seconded by Mr. Davis, motion passed unanimously.*

**VI. BOARD CHAIR REPORT – D.T. Nguyen**

VII. **CEO REPORT – K. Duncan**

VIII. **REPORT FROM MEDICAL EXECUTIVE STAFF COMMITTEE REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – D. Casey**

A. Request for Approval of Medical Staff Appointments and Privileges

*Action: Mr. Davis made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

IX. **COMMITTEE REPORTS AND ACTION**

A. Human Resources Committee – August 28, 2025 – D. DeBose

*Summary: Ms. DeBose provided a high-level update on topics that were discussed at the August Human Resources Committee meeting.*

B. Nominating Committee – September 10, 2025 – T. Petty

*Summary: Mr. Petty shared the Nominating Committee's recommendations for Board Vice Chair (Dustin Austin) and Board Secretary (Allan Rodger).*

1. Vote on Board Vice Chair Nominee

*Action: Mr. Petty made a motion to approve the nomination of Dustin Austin as Board Vice Chair, seconded by Ms. DeBose, motion passes seven (7) for, four (4) against.*

2. Vote on Board Secretary Nominee

*Action: Mr. Petty made a motion to approve the nomination of Allan Rodger as Board Secretary, seconded by Ms. DeBose, motion passes seven (7) for, four (4) against.*

*The Board convened into Executive Session to discuss items listed under section X.*

X. **MATTERS REQUIRING BOARD DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

*The Board reconvened in Open Session at 2:45pm and Mr. Nguyen announced that items B, C and D as listed below will be tabled and presented to the Board at a later date.*

A. Consider Approval of Contract between Tarrant County Hospital District and Tarrant County District Attorney's Office (1338986) – D. Walker

*Action: Ms. DeBose made a motion to approve, seconded by Mr. Davis, motion passed unanimously.*

B. Consider Approval of Interlocal Cooperation Agreement between Tarrant County and Tarrant County Hospital District for Correctional Health Care Services (1339010) – D. Walker

C. Consider Approval of Fiscal Year 2026 Contract between Tarrant County, Tarrant County

Hospital District and MHMR of Tarrant County for Countywide MHMR Services (1338993) – D. Walker

D. Consider Approval of Fiscal Year 2026 Contract between Tarrant County and Hospital District for Funding of Specified County Programs (1339002) – D. Walker

**XI. CONSENT AGENDA: ALL CONSENT AGENDA ITEMS WERE DISCUSSED IN BOARD COMMITTEE MEETINGS AND MAY REQUIRE LITTLE OR NO DELIBERATION BY THE BOARD OF MANAGERS BUT REQUIRE BOARD APPROVAL.**

**FINANCE, PLANNING, AND INVESTMENT**

*All items were approved at the Joint Board of Managers and Finance, Planning & Investment Committee meeting on Thursday, August 28, 2025 therefore there are no consent items for approval.*

**HUMAN RESOURCES**

There were no items for approval.

**XII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

*The Board did not have further business to discuss in Executive Session.*

In addition to the matters posted for deliberation in executive (closed) session, the Board may from time to time during the meeting reconvene and meet in executive session to receive legal advice pursuant to Section 551.071 of the Texas Open Meetings Act regarding any matter included on this agenda.

- A. Serve as Medical Peer Review Committee and/or Medical Committee Pursuant to Chapter 160 Texas Occupations Code, Section 161.031 et Seq. Texas Health and Safety Code, and/or Receipt of Report(s) from Medical Staff Executive Committee or other Medical Staff Committees, Texas Occupations Code, Texas Health and Safety Code, and/or Medical Committee(s)
- B. Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property Pursuant to Section 551.072, Texas Open Meetings Act.
- C. Deliberations Involving Individuals' Medical or Psychiatric Records Pursuant to Section 551.078, .0785, Texas Open Meetings Act.
- D. Consultation with General Counsel to Receive Legal Advice on Pending/Contemplated Litigation and Other Matters under Subsections 1 and 2, Section 551.071, Texas Open Meetings Act.
- E. Deliberate Information Relating to a Proposed New Service or Product Line.
- F. Receive Records, Information and/or Reports from Compliance Officer Pursuant to Section 161.032(b)(2), Texas Health and Safety Code, Texas Open Meetings Act.

G. Deliberation Pursuant to Section 551.074 of the Act Regarding Appointments, Evaluations, Contracts and Compensation of District's Personnel, Vice Presidents and its Other Upper Level Management Staff.

XIII. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XII. A., B., C., D., E., F., and G.

XV. ADJOURN

*There being no further business to discuss, the Board of Managers meeting adjourned at 2:47pm.*



Allan Rodger, Board Secretary



Date