

**TARRANT COUNTY HOSPITAL DISTRICT (TCHD)**  
**d/b/a JPS HEALTH NETWORK**  
**1500 S. Main Street**  
**Fort Worth, TX 76104**  
**OPC Auditoriums, 3<sup>rd</sup> Floor**

**TO VIEW THIS MEETING LIVESTREAM ONLINE:**  
**JPS HEALTH NETWORK YOUTUBE CHANNEL**

**BOARD OF MANAGERS MEETING/BUDGET RETREAT**  
**9:00 A.M., THURSDAY, AUGUST 14, 2025**

**MEETING MINUTES**

The Tarrant County Hospital District ("District") Board of Managers met on Thursday, August 14, 2025, with the following members present:

DT Nguyen  
Dorothy DeBose  
Rev. Ralph Emerson  
Trent Petty  
Blake Woodard  
Tim Davis  
Allan Rodger  
Dustin Austin  
Demetria Bivens  
Margaret Holland, MD (arrived at 12:10pm)

**Members Absent:** David Mansdoerfer

**Others Attending:** Karen Duncan, MD, President & Chief Executive Officer  
Daphne Walker, EVP, Chief Legal Officer  
Jill Farrell, Sr. EVP, Chief Operations Officer  
Colin Werenka, SVP, Chief Compliance Officer  
Shannon Fletcher, SVP, Chief of Staff/Executive Affairs  
Ashley Ridgeway-Washington, SVP, Chief Human Resources Officer  
Kim Hodgkinson, EVP, Chief Financial Officer  
Phyllis Chambers, SVP, Chief Nursing Officer  
Saba Asad, MD, Interim Chief Medical Officer  
Dawn Fernald, VP, Communications  
Daniel Casey, MD, Family Medicine  
Lani Taylor, Legal Operations Manager

**I. CALL TO ORDER – DT Nguyen**

*Mr. Nguyen called the meeting to order at 9:10am*

**II. OPENING PRAYER & PLEDGE – A. MacDonald**

*Invocation given by Angela MacDonald*

**III. CITIZENS WISHING TO ADDRESS THE BOARD**

*There was one citizen that addressed the Board.*

**IV. APPROVAL OF MINUTES**

**Action:** *Mr. Davis made a motion to defer voting items to later in the meeting, seconded by Mr. Woodard, motion failed, 3 for, 5 against and 1 abstention.*

A. Approval of the Board of Managers Meeting Minutes – July 10, 2025

**Action:** *Ms. DeBose made a motion to approve the minutes from the July 10, 2025 Board of Managers Meeting, seconded by Mr. Davis, motion passed unanimously.*

**V. BOARD CHAIR REPORT – DT Nguyen**

**Summary:** *Mr. Nguyen's report highlighted the following –*

- *Las Vegas Trail Ribbon Cutting Ceremony on August 5, 2025*

**VI. CEO REPORT – K. Duncan**

**Summary:** *Dr. Duncan's report highlighted the following –*

- *JPS Excellence Awards Celebration on July 29, 2025*
- *Las Vegas Trail Ribbon Cutting Ceremony on August 5, 2025*
- *Psychiatric Emergency Center Open House on September 10, 2025*

**VII. REPORT FROM MEDICAL EXECUTIVE STAFF COMMITTEE REQUIRING DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL – D. Casey**

A. Request for Approval of Medical Staff Appointments and Privileges

**Action:** *Mr. Davis made a motion to approve, seconded by Ms. DeBose, motion passed unanimously.*

**VIII. COMMITTEE REPORTS AND ACTION**

A. Finance, Planning, and Investment Committee – July 24, 2025 – T. Petty

**Summary:** *Mr. Petty shared a high-level overview of topics that were discussed at the July Finance, Planning & Investment Committee meeting.*

B. Quality & Patient Safety Committee – July 24, 2025 – M. Holland-D. DeBose

**Summary:** *Ms. DeBose provided an update on topics that were discussed at the July Quality & Patient Safety Committee meeting.*

**IX. REPORTS AND UPDATES NOT REQUIRING BOARD ACTION(S) AND/OR APPROVAL**

**X. MATTERS REQUIRING BOARD DISCUSSION(S), UPDATE(S), DELIBERATION(S), ACTION(S) AND/OR APPROVAL**

A. Consider Objection to Board Secretary's Automatic Appointment to Vice-Chair

**Action:** *Mr. Woodard made a motion to approve the objection, seconded by Mr. Davis, motion failed, 3 for, 5 against and 1 abstention.*

B. Consider Objection to Board Vice-Chair's Automatic Appointment to Chair

**Action:** *Mr. Woodard made a motion to approve the objection, seconded by Mr. Davis, motion failed, 3 for, 5 against and 1 abstention.*

**XI. CONSENT AGENDA: ALL CONSENT AGENDA ITEMS WERE DISCUSSED IN BOARD COMMITTEE MEETINGS AND MAY REQUIRE LITTLE OR NO DELIBERATION BY THE BOARD OF MANAGERS BUT REQUIRE BOARD APPROVAL.**

**Action:** *Reverend Emerson made a motion to approve the consent agenda, seconded by Mr. Davis, motion passed unanimously.*

**FINANCE, PLANNING, AND INVESTMENT**

- A. Approval of June 2025 Unaudited Financial Report
- B. Approval of an Interlocal Agreement for Collection of Taxes between Tarrant County Hospital District, Tarrant County Tax Assessor/Collector and Tarrant County (1324295) for the collection of taxes between JPS and the Tax Office - \$6,375,900.00 over 3-year term.
- C. Approval of Pricing Agreement between Tarrant County Hospital District and Ambu, Inc. (1320127) to provide single use scopes & video laryngoscope products - \$1,500,000.00 over 5-year term.
- D. Approval of Pricing Agreement between Tarrant County Hospital District and Verathon, Inc. (1320197) to provide single use scopes & video laryngoscope products - \$2,000,000.00 over 5-year term.
- E. Approval of (1) Exemption to Bid and (2) Allograft Tissue Distribution Agreement between Tarrant County Hospital District and UT Southwestern Medical Center (1315907) to provide allograft tissues for Ophthalmology procedures - \$750,000.00 over 5-year term.
- F. Approval of Lease Agreement Amendment #5 between Tarrant County Hospital District and Resource Connection of Tarrant County (1325268) to terminate existing space that is included in an on-going lease. The space is no longer needed.
- G. Approval of Program Management Services Agreement between Tarrant County Hospital District and Ramel Company, LLC (1326216) to provide service management of Phase II projects in the JPS Master Facilities Plan - \$11,294,138.00 over 5-year term.
- H. Approval of Service Order No. 1 – New Hospital between Tarrant County Hospital District and Burns Engineering Inc. (1317848) to provide technology consulting professional services for the New Hospital Addition Project - \$1,568,000.00 over 5-year term.
- I. Approval of a Purchase Agreement between Tarrant County Hospital District and Pitney Bowes Inc. (1311289) to integrate mail services for the Facility mailroom and pharmacy

mail order needs - \$540,056.76 over 5-year term.

- J. Approval of Service Agreement between Tarrant County Hospital District and Gartner, Inc. (1324744) for subscription-based research, contract and pricing services for the Information Technology group - \$1,028,493.00 over 2-year term.
- K. Approval of (1) Exemption to Bid and (2) Fifth Amendment to the License Agreement between Tarrant County Hospital District and First Databank, Inc. (1322104) to provide a source of drug product information to support the operation of the inpatient and EMR/e-Prescribing applications in the Epic System - \$1,497,615.00 over 5-year term.
- L. Approval of Professional Services Agreement between Tarrant County Hospital District and Sedgwick Claims Management Services, Inc. (1306004) to provide comprehensive administration services for the District's Workers' Compensation Claims - \$884,151.62 over 5-year term.
- M. Approval of Additional Spend for Services Agreement between Tarrant County Hospital District and GroupOne Services, Inc. (1227194) for background screening services for new hires, current employees, contract staff, volunteers, etc. - \$700,000.00 additional spend for a 2-year extension.

#### **QUALITY & PATIENT SAFETY COMMITTEE**

- A. Approval of Tarrant County Hospital District (TCHD) Policies/Plans
  - 1. QA 1000 Quality Assessment Performance Improvement (QAPI Plan)
  - 2. IC 1 Infection Prevention and Control Program Authority

#### **XII. FISCAL YEAR 2026 BUDGET RETREAT**

***Summary:*** *Staff provided an overview of focus areas related to the FY26 budget.*

- A. What is Shaping the Future of Healthcare – K. Duncan
- B. Shaping the Future Through Technology – K. Hodgkinson
- C. Policy Pulse: Federal and State Forces Impacting the Future – M. Spivey

*The Board took a break at 12:50pm and returned at 1:15pm*

- D. Investing in the Future
  - 1. Master Facility Plan – J. Farrell/B. Geier/L. King
- E. Future Focused: FY26 Budget Assumptions – K. Hodgkinson

*The Board took a break at 2:50pm.*

**XIII. RECONVENE IN EXECUTIVE SESSION PURSUANT TO CHAPTER 551, TEXAS GOVERNMENT CODE FOR THE FOLLOWING:**

*Executive Session started at 3:10pm*

In addition to the matters posted for deliberation in executive (closed) session, the Board may from time to time during the meeting reconvene and meet in executive session to receive legal advice pursuant to Section 551.071 of the Texas Open Meetings Act regarding any matter included on this agenda.

- A. Serve as Medical Peer Review Committee and/or Medical Committee Pursuant to Chapter 160 Texas Occupations Code, Section 161.031 et Seq. Texas Health and Safety Code, and/or Receipt of Report(s) from Medical Staff Executive Committee or other Medical Staff Committees, Texas Occupations Code, Texas Health and Safety Code, and/or Medical Committee(s)**
- B. Deliberation Regarding the Purchase, Exchange, Lease, or Value of Real Property Pursuant to Section 551.072, Texas Open Meetings Act.**
  - 1. New Facilities Considerations**
- C. Deliberations Involving Individuals' Medical or Psychiatric Records Pursuant to Section 551.078,.0785, Texas Open Meetings Act.**
- D. Consultation with General Counsel to Receive Legal Advice on Pending/Contemplated Litigation and Other Matters under Subsections 1 and 2, Section 551.071, Texas Open Meetings Act.**
- E. Deliberate Information Relating to a Proposed New Service or Product Line.**
  - 1. New Services and Access Budget Guidance**
  - 2. Strategic Partnership Initiatives**
- F. Receive Records, Information and/or Reports from Compliance Officer Pursuant to Section 161.032(b)(2), Texas Health and Safety Code, Texas Open Meetings Act.**
- G. Deliberation Pursuant to Section 551.074 of the Act Regarding Appointments, Evaluations, Contracts and Compensation of District's Personnel, Vice Presidents and its Other Upper Level Management Staff.**
  - 1. Compensation and Benefits**

**XIV. RECONVENE IN OPEN SESSION FOR DELIBERATION(S) AND/OR ACTION(S) DEEMED NECESSARY REGARDING ANY MATTER LISTED ON THE CLOSED SESSION AGENDA, PARAGRAPHS XIII. A., B., C., D., E., F., and G.**

*The Board reconvened in Open Session at 4:53pm.*

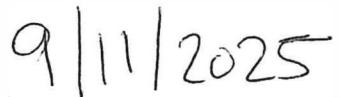
**XV. ADJOURN**

*There being no further business to discuss, the Board of Managers Meeting/Budget Retreat adjourned at 4:53pm.*



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DT Nguyen, Board Chair



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Date